UNIVERSITY OF MAINE SYSTEM
Board of Trustees Meeting

at the University of Maine System
January 11, 2010

Committee of the Whole

Present: Lyndel Wishcamper, Chair; Norman Fournier, Vice Chair; Eleanor Baker, James Dowe, William Johnson, Tamera Grieshaber, Kevin McCarthy, Barry McCrum, Marjorie Medd, Victoria Murphy, Wayne Newell, and Charles O’Leary.


University Presidents: Selma Botman, Richard Cost, Allyson Handley, Cynthia Huggins, Theodora Kalikow, Robert Kennedy, and Donald Zillman. System Staff: Tracy Bigney, James Breece, Ralph Caruso, Ed Dailide, John Diamond, Tracy Elliott, Frank Gerry, Rosa Redonnett, Kelley Wiltbank and Rebecca Wyke.

Absent: Jean Flahive, Susan Gendron, Krisandra Horn, and Paul Mitchell.

Trustee Wishcamper called the meeting to order and welcomed everyone.

Executive Session

On a motion by Trustee Medd, which was seconded by Trustee Johnson, the Committee of the Whole agreed to go into Executive Session under provisions of 1 MRSA Section 405 6A & D for the purpose of discussing personnel reassignment and duties, labor contracts, and upcoming negotiations between UMS and the employee labor unions.

On a motion by Trustee Medd, which was seconded by Trustee Johnson, the Committee of the Whole concluded Executive Session.

Honorary Degree Nominations for 2011. On a motion by Trustee Johnson, which was seconded by Trustee Baker, the Committee of the Whole agreed to forward the Honorary Degree Nominations for 2011 as submitted by the Presidents to the consent agenda for action.

Honorary Degree Nomination for 2010. On a motion by Trustee Johnson, which was seconded by Trustee Baker, the Committee of the Whole agreed to forward the Honorary Degree Nomination for 2010 as submitted by the President to the consent agenda for action.

Chair’s Comments. Trustee Wishcamper commented that Trustee Paul Mitchell is recovering from heart surgery and is doing very well. He reminded the Board that the annual review process for the Chancellor and the Chair of the Board have been initiated. Trustee O’Leary, as Chair of the Human Resources and Labor Relations Committee, will lead the review of the Chair and Trustee Wishcamper will lead the review for the Chancellor.

Chancellor Comments. Chancellor Pattenaude commented that the UMS and the campuses budgets are very tight and the challenging financial situation is expected to continue. He thanked everyone at the System Office and the campuses who are participating in the work of the New Challenges, New Directions Initiative. He reminded the Board that as of July 2011 the stimulus
funds disappear. This funding has been an enormous help but the UMS cannot depend on that assistance.

**Acceptance of a Gift of Real Estate – UMA.** Trustee Wishcamper recused himself from the discussion and Trustee Fournier chaired the discussion of the Acceptance of a Gift of Real Estate for UMA. Trustee Fournier explained that at the November 16, 2009 Committee of the Whole meeting acting in place of the Finance/Facilities Committee, which did not have a quorum, the Board of Trustees approved the resolution to accept the donation of the Gannett Building at 331 Water Street in Augusta subject to approval by the Chancellor and the Executive Committee after a review of the final cost estimates. Due to issues raised, the Executive Committee did not take action and according to Roberts Rules of Order, which the UMS adopted by reference in the Bylaws, in order for the Committee of the Whole to take further action on this issue the Executive Committee must be relieved of the task that was assigned to it by the November vote. Trustee Fournier explained that this is called a Discharge and asked for a motion to discharge the Executive Committee from performing the task and returning it to the Committee of the Whole.

On a motion by Trustee Medd, which was seconded by Trustee Baker, the Committee of the Whole agreed to discharge the Executive Committee from further action on the Acceptance of a Gift of Real Estate for UMA in order that the Committee of the Whole may consider it.

Chancellor Pattenaude provided brief comments on the Gift of Real Estate at 331 Water Street in Augusta. He thanked President Handley and her staff and the System staff for the many hours of work that were dedicated to compiling the answers to many questions. He stated that he brings this recommendation to the Board with his support.

President Handley stated that she appreciated the opportunity to present additional data for the property at 331 Water Street and to respond to the questions that were raised by the Board of Trustees. She thanked the UMA and UMS staff for their efforts on this project. There is a critical need for additional space on the UMA’s Augusta campus. The space freed up by the use of the Gannett Building for architecture and art classes would be available to support other needs at UMA. With the use of the Gannett Building, UMA would become a vital part of the downtown redevelopment, and would increase its visibility within the community. President Handley commented that Mr. John Rohman, from WBRC Architects and member of the UMA Board of Visitors, visited the building and supports the recommendation. Mr. Rohman was in attendance and prepared to respond to questions.

On a motion by Trustee McCrum, which was seconded by Trustee Medd, the Committee of the Whole agreed to forward the recommendation to the consent agenda for action.

Trustee Fournier asked President Handley to pass on to the donor the Trustees’ appreciation of the donation of the building at 331 Water Street in Augusta. He also expressed his thanks to the UMA staff for their patience and understanding with all the information requests.

**Proposed Changes to the Board of Trustee Meeting Calendar for 2009-2010 and 2010-2011.** Chancellor Pattenaude presented the proposed changes to the Board Meeting Calendar for 2009-2010 and 2010-2011. In March 2009 the Board agreed to hold one day meetings at the System Office in Bangor instead of the Sunday and Monday meetings at the campuses. This decision was based on cost savings in order to respond to the financial crisis. It has been requested by the Board.
that it have periodic two day meetings to allow for more in depth discussions as well as periodic meetings on the campuses.

The proposed Board Calendar recommends the meetings in May and November of 2010 be changed to two day sessions. The May meeting would be located at UMFK and the November meeting located at the System Office. It was also recommended that the Board Office in consultation with the Chancellor and the Board Chair modify the calendar as necessary to accommodate the needs of the Board. The proposed Board Calendar for the remainder for 2009-2010 and for 2010-2011 is as follows:

- March 15, 2010 at UMS
- May 23-24, 2010 at UMFK
- July 12, 2010 at UMS
- September 13, 2010 at UMS
- November 14-15, 2010 at UMS
- January 10, 2011 at UMS
- May 22-23, 2011 at UMS

On a motion by Trustee Murphy, which was seconded by Trustee Newell, the Committee of the Whole agreed to forward the modifications to the Board meeting calendar to the consent agenda for action.

**New Challenges, New Directions Update.** Chancellor Pattenaude provided an update on several components of the New Challenges, New Directions initiative. The Work Plan that accompanied the Final Report is being followed and the work is underway. The Chief Academic Officers (CAO) are reviewing options for three year degrees and the first three year degree is being offered at UMFK. The CAOs are reviewing the guidelines and policies on Distance Education program approval. The state-wide nursing group, representing all of the campuses that have nursing programs, has been meeting to look at a state-wide proposal and a possibility of investment. A consultant has been hired to conduct a study on tuition, financial aid, and markets. The UM and USM Presidents have been meeting about state-wide graduate education. The Procurement Automation Process is moving forward and has potential of substantial savings. The Portal concept has been explored extensively and the Technology Committee will continue its work on this topic. The ERP Competency Center has hired two staff members. The UMS main frame computer system has been retired and the UMS is totally dependent on ERP system. A broad based Human Resources plan is being built. There was been no change made to the Senior Citizen Waivers as was recommended by the Board but the other waivers have been changed based on discussions at the November Board meeting.

The Distance Education Summary Statistics is a new report to provide the UMS with baseline data. The UMS has set goals to double the number programs offered on-line and increase the student use. The Distance Education outcomes will be measured by student credit hours, the number of actual degrees available through distance education, and students who enroll in degree programs. The quality of Distance Education will be measured by national experience, accreditation, and feedback from students, faculty and staff.
Strategic Investment Fund
The New Challenges, New Directions Plan calls for the establishment of a Strategic Investment Fund (SIF) with implementation beginning January, 2010. The SIF will function primarily as a competitive revolving fund to stimulate and support change, innovation and organizational transformation. Full funding will be phased in over a four year period drawing on state appropriations dollars that would typically be distributed to the universities via traditional distribution methods. Funding of the SIF will be as follows:

- FY 2009-2010: $1,050,000
- FY 2010-2011: $1,762,304 (1% of 2009-10 appropriations)
- FY 2011-2012: $3,524,508
- FY 2012-2013: $5,286,912
- FY 2013-2014 and beyond: $5,286,912 (or 3% of appropriations whichever is greater)

When allocated to programs and projects, the funds will primarily go to the universities but in a more strategic manner that broadly enhances quality, expands capacity, or reduces costs. Advancing the work of the New Challenges, New Directions Plan is the core purpose of the SIF fund but support can be considered for activities not found in the plan if they support the broad goals of the plan. It was suggested that an annual review of the SIF process and guidelines be developed.

Maine’s Public Agenda for Higher Education – Implementation Plan
The plan for developing the Public Agenda for Higher Education is based on goals in the New Challenges, New Directions Plan and its accompanying Work Plan. The current dialogue about higher education and economic development in Maine is fragmented. It has been the case in other states that bringing the voices supporting higher education together to focus on common purposes and common goals has value for the people of the state. The UMS does not seek to own the agenda but rather to facilitate its creation. The key actions would be to establish a Leadership Steering Committee, hold a Statewide Higher Education Summit; draft the Public Agenda, hold public forums across the State and prepare the final version of the Public Agenda and communicate it with policy leaders. The proposed timeline would be to release the final draft of the Public Agenda by July 2010.

Adjournment.

Ellen Doughty for
J. Kelley Wiltbank, Clerk